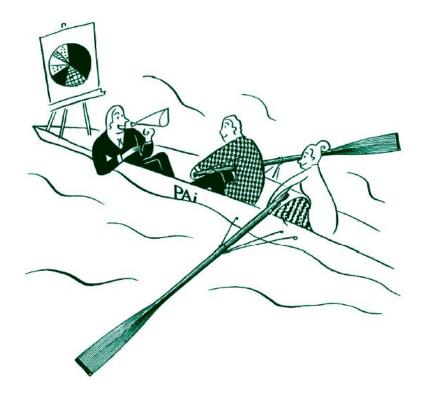


Inspiring Leaders and Managers:

Engaging and motivating individuals and teams





"The strength of the team is each individual member. The strength of each member is the team. The spirit, guidance and direction of an effective team is its leader".

(Jackson/Driver, 2018)

About the workshop

This workshop will provide you with an opportunity to review your potential leadership style by experiencing a range of proven leadership techniques and methods. It reviews a number of traditional leadership typologies and draws upon proven products, guidance and application. In addition, it will introduce you to the techniques of modern leadership within a supportive learning and development setting that will encourage your engagement and active participation.

It will refresh and build upon your existing knowledge as well as develop your skills in performing consistently as an effective leader within your current working environment.

Who is the workshop for?

The workshop is designed for leaders, aspiring leaders and anyone managing teams in the public, private or non-government sector. Regardless of whether you are an experienced manager or relatively new to leadership, this workshop will enable you to hone your skills in communication, relationship management, influencing and inspiring people – ultimately achieving synergy within your working teams.

How participants will benefit

The workshop will:

- Provide you with an opportunity to challenge traditional leadership approaches and mindsets and re-think your leadership style
- Explore new techniques which you can adapt to the changing needs of your workplace
- Guide you in developing a roadmap for effective and sustained optimum performance for you and your team
- Enable you to practise problem-solving and decision-making skills
- Improve your ability to communicate effectively with colleagues and stakeholders and enhance your impact as a leader
- Give you a chance to reflect, plan for the future and continue your professional development.

What the workshop will cover

During the week you will learn about:

- Models and styles of leadership
- · Leadership development
- · Influencing and persuading
- · Problem-solving and decision-making
- · Leading change
- Effective communication
- · Raising competency.

Programme outline:		
	AM	PM
Day 1	Welcome and introductions, setting the learning climate Programme overview	Valuing models of leadership: Contingency leadership Transformational leadership Situational leadership Action Centred Leadership (ACL)
	Leadership development	Leadership agility:
	Defining leadership: what is high impact leadership? Exploring effective leadership Essential traits, qualities and skills for leading people	Leadership shadow Leadership disposition: Johari's window model
	Group / individual development activities	Developing openness
Day 2	Leadership styles: Identifying your natural leadership style Individual activity (psychometric) Communication and impact:	Influencing and persuading: Using influence and persuading techniques Gaining commitment Stakeholder engagement Choosing the right approach
	Communicating effectively The communication cycle Styles of communication 3-step model for assertive communication	Group / individual psychometric testing: discovering your preferred influencing style Role play: influencing scenarios
	Making the right impact Verbal and non-verbal communication	
Day 3	Leading change: part one Over three sessions, a five-stage developmental syndicate exercise Identifying the need for change: ADKAR model Assessing internal and external drivers for change:	Leading change: part two Analysing the need for change: strategic 'gap analysis' ANSOFF Setting the strategic change 'goal statement' SWOT: Dual dimension SMART objective setting Change engagement process: Kotter
Day 4	STEEPLE – STACK – MAUT application Leading change: part three Dealing with loss and resistance to change: Reactions to commitment Understanding 'loss': Kubler-Ross 'loss curve' Managing conflict: Kilmann model Handling difficult situations Exercise: Strategy for dealing with resistance to change	Problem solving and decision making Definitions Four-stage model Identifying the problem Generate options Eliminate alternatives Implement preferred option SARA problem solving model Pareto model Forced Field Analysis model Pros and cons model Making effective decisions exercise
Day 5	Raising competency: Competency assessment Learning styles Coaching: GROW model Giving feedback	Review and reflection Evaluation of the workshop Presentation of certificates of attendance
	Coaching role-play exercise	

Workshop Director

The Workshop Director will be Derek Driver.

Derek is an experienced leadership and management development trainer and consultant with a wide range of clients in the public and private sector in the UK and internationally. His areas of expertise also include strategic change, negotiation and conflict management. He is an accredited member of the Institute of Leadership and Management and has a first degree in Social Psychology and Post-Graduate Certificate in Education.

His international work includes a three-year period working on a UK Foreign and Commonwealth Office funded project in Albania where, as Head of Strategic Development for the Reform of the Albanian Police, he worked at the Albanian Ministry of the Interior, Albanian National Police, non-government organisations, local service providers and interested community groups. He has also spent substantial periods working in Bosnia, Kosovo and Serbia and has undertaken assignments in Botswana, Indonesia, Kuwait, Nigeria, Somaliland, Suriname, Tanzania and Thailand.

In the UK, his clients have included the Department for Work and Pensions, the Child Support Agency, the Passport Service, the Forensic Science Service, the Independent Police Complaints Commission, the Serious and Organised Crime Agency, the Immigration Service, the Fire Service, the London Metropolitan Police Service and several local government authorities. More recently, he was (for two years) a lead provider in delivering the UK Government's Counter Fraud Apprenticeship Programme. Currently, he is the sole Food Technologist delivery trainer for a high-end UK retail supermarket

Derek retired from the London Metropolitan Police Service, after 31 years' service, at the rank of Chief Superintendent, as Head of North-East London Territorial Operations. He had overall command for 630 police and civil staff personnel. He was commended several times during his police career, including for saving life, bravery and leadership. He was awarded the highest-level certificate at retirement: 'Exemplary Police Service.'

How to apply

Please complete the PAI application form online via our website: https://www.public-admin.co.uk/booking-form/

You can also complete our hard copy application form. Please contact us at pai@public-admin.co.uk to obtain a copy. Once completed please return to Amanda Anderson, Programme Manager, at the same email address. If you would like to discuss this workshop, any of our other international workshops or our consultancy services, please contact Claire Cameron, Director.

We also have extensive experience of designing tailor-made training (from one day to two or three weeks) which can be run in your own country or in the UK to meet the specific needs of groups or individuals at all levels within your organisation. Please contact us if you would like further information.

Language

The workshop is conducted in English. You will need to have a good working knowledge of the language.

Location and arrival arrangements

The workshop is based in Dubai. We will provide you with details of the workshop location nearer the time.

Fees

The tuition fee for this workshop is £2,550. It includes tuition, presentation material and other documentation. It also includes a light lunch and refreshments during each working day as part of the fee.

Other costs

Airfares and daily travel to and from the workshop venue are not included. Our workshops are non-residential and you are responsible for your accommodation costs. We can help you with booking hotel accommodation so please let us know if you would like us to advise you or make a reservation.

Value Added Tax

We do not have to charge UK Value Added Tax (VAT) if you can provide written confirmation from your government or its accredited representative that you are "employed by the government in furtherance of its sovereign activities". In all other cases, we will have to charge VAT (currently 20%) in addition to the fee.

Ways to pay

You, or your government agency, can pay by bank transfer or by cheque, made payable to Public Administration International. We accept payment by credit or debit card but there is a surcharge for this way of paying. Please contact us if you would like to pay by credit or debit card.

Discounts

We offer a 10% reduction on the full tuition fee if we receive payment no later than 28 days before the first day of the workshop. If we receive payment after that, we will charge the full tuition fee.

Cancellations

If you have to cancel your booking, you must let us know in writing and we will acknowledge in writing your cancellation. For cancellations received up to 29 days before the start of the workshop we will refund the tuition fee, minus a charge of £200 to cover our administration costs. For cancellations received within 28 days or fewer of the start of the workshop, we will charge the full tuition fee. If you have paid the tuition fee and have subsequently been refused a visa to enter Dubai, we will refund the tuition fee, minus a charge of £200 to cover our administration costs, providing you send us the original letter from the United Arab Emirates Embassy confirming refusal of a visa and providing you have not entered the UAE.

Substitutions and transfers

If you have booked a place on a workshop and are not able to attend, we will accept an appropriate substitute at any time without penalty, but our normal terms and conditions will apply. Also, it is possible to transfer to a future workshop, but only one transfer is permitted. Please get in touch with us and we will advise you about transfers.

Substitutions and transfers continued

Please see our website for our full terms and conditions. If you would prefer a hard copy of our full terms and conditions, please let us know.

http://www.public-admin.co.uk/terms-and-conditions-for-booking/

Insurance

We advise you to arrange travel and health insurance cover before you leave your home country.

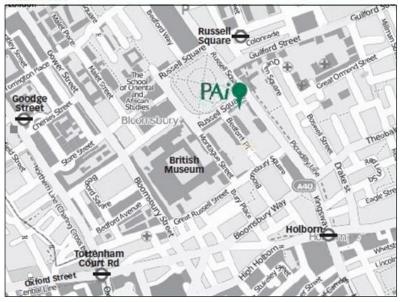
Who we are

PAI (Public Administration International) specialises in management consultancy, training and development services for organisations in, and associated with, the public sector worldwide. We provide advice and support for governments going through political, economic, structural and legislative change. Our extensive network of associates includes practitioners, academics and independent consultants. Our key objectives are promoting good governance and good practice in delivering public services. This workshop is one of a number of specialist UK-based professional development workshops designed to meet the needs of public services worldwide.

We pride ourselves on our:

- High quality, practical advice and support for our clients
- · Professionalism and integrity
- Ability to offer excellent value for money
- Sound experience and track record internationally
- Networks and partnerships across the world
- Flexible, collaborative approach
- Friendliness and focus on putting people first.

Where we are



Public Administration International

56 Russell Square London WC1B 4HP UK

T: + 44 (0)20 7580 3590 F: + 44 (0)20 7580 4746 E: pai@public-admin.co.uk