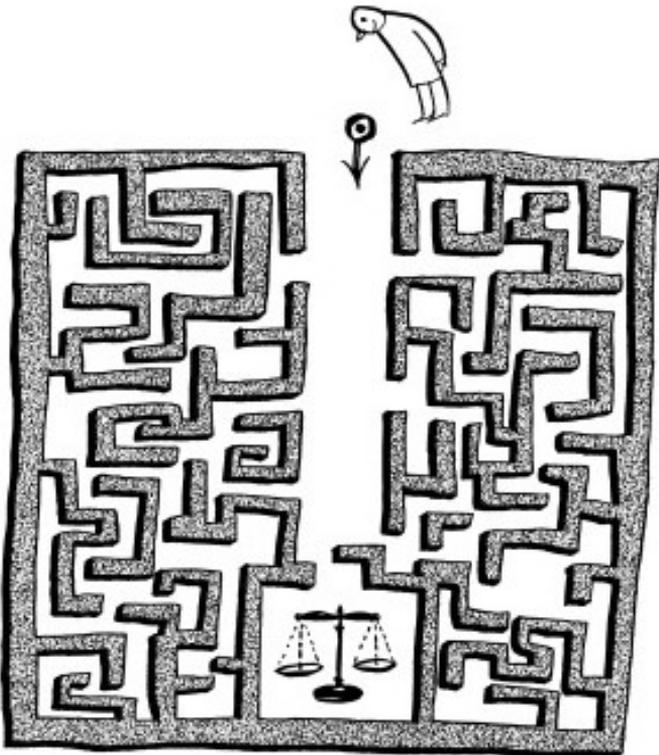


# Transforming Criminal Justice

Partnership working and multi-  
agency approaches



One-week professional development workshop  
11 to 15 November 2019

Public Administration International  
*in association with*

**eunoia**

LISTENING - ENGAGING - TRANSFORMING



ACCREDITED

BRITISH ACCREDITATION COUNCIL  
ACCREDITED SHORT COURSE PROVIDER

PAI is accredited by the  
British Accreditation Council  
for Independent Further and Higher Education

### About the workshop

The UK government's current *Transforming Justice* agenda builds on a huge amount of work aimed at achieving better collaborative arrangements between the various agencies in the justice sector. Police, prosecutors, courts, probation and prisons in the UK now work together in ways unimaginable a decade ago. These organisations have very different roles, however, and there is often tension between them. How has better co-ordination been achieved without undermining each organisation's specific mission? How can judicial independence and the protection of citizens' rights be preserved alongside closer collaboration between these different justice sector institutions? Are partnership arrangements the key to meeting today's challenges and securing success in the future?

Despite changes of government the aims of criminal justice reform in England and Wales remain the same:

- To enhance the delivery of justice
- To tackle persistent and serious offending
- To reduce reoffending
- To address youth crime
- To improve public confidence in the criminal justice system.

Much has been achieved in recent years. However these successes now have to be sustained and built upon within ever more restricted budgets, which demands even more effective collaboration.

The main aims of the workshop are:

- To review progress to date in making the criminal justice sector work together more effectively
- To explore how progress can be maintained and future priorities achieved at reduced cost
- To assist you in developing and introducing practical strategies for economic and sustainable criminal justice co-operation in your own country.

### Who is it for?

This one-week workshop is designed for policy makers, practitioners and senior decision makers across the justice sector.

These will include:

- Judges
- Lawyers
- Court administrators
- Police and prison managers
- Prosecutors
- Legal and judicial reform specialists
- Others concerned with making the criminal justice sector work more effectively for the benefit of all citizens, to uphold the rule of law and advance speedy, fair and reliable justice.

### How participants will benefit

The workshop will:

- Familiarise you with the responsibilities and challenges of the various agencies in the criminal justice system of England and Wales
- Enable you to understand the possible barriers to information sharing and joint decision making and examine the strategies for overcoming such barriers at little or no cost
- Provide you with an opportunity to compare experiences of reforming criminal justice in various countries
- Help you to identify practical ways of initiating relevant and sustainable change to enhance multi-agency working in the criminal justice sector on return to your own country.

*"Exciting presentations. I have learnt that justice must have a human face."*

Charles Chanda

High Court Judge, The Judiciary of Zambia

*"This is a remarkable training programme for me. Everything was good. I have gathered much experience about how to develop our criminal justice system."*

Md. Nazimuddaula

Chief Judicial Magistrate

Office of the President, Bangladesh

### What the workshop will cover

The workshop will explore practical strategies for improving collaborative working in the criminal justice system and the difficulties faced, overcome and still remaining. It will include seminar sessions, discussions, case studies, practicable work and visits. It has been designed to be flexible so that it can be adjusted wherever practicable to meet your specific requirements and those of your organisation.

You will be invited to give an informal presentation on your own system and to talk about a particular area of criminal law from your own country.

### Programme outline

	AM	PM
Day 1	Welcome and introductions Working for shared outcomes: The UK Criminal Justice Reform strategy and action plan	Barriers to partnership working: findings from Criminal Justice Joint Inspections Participants' informal presentations: key issues for the week
Day 2	Bringing offenders to justice: <ul style="list-style-type: none"> <li>• The roles of the police and the prosecution service</li> <li>• Codes of practice and quality standards</li> <li>• Victim and witness charters</li> <li>• Out of court disposals and restorative justice</li> <li>• Local Criminal Justice Partnerships</li> </ul>	Local justice in action: <ul style="list-style-type: none"> <li>• <i>Visit to a Magistrates' Court</i></li> <li>• The work of Magistrates</li> </ul> Transforming summary justice <ul style="list-style-type: none"> <li>• Efficiency gains</li> <li>• Collaborative work in court</li> <li>• Sentencing guidelines</li> </ul>
Day 3	Making criminal justice "faster and right first time": <ul style="list-style-type: none"> <li>• <i>Visit to a Crown Court</i></li> <li>• Tackling waste and delay in the trial process</li> <li>• Supporting victims and witnesses</li> </ul>	Prisons <ul style="list-style-type: none"> <li>• Aims and objectives of imprisonment: measuring success</li> <li>• Challenges</li> <li>• The role of HM Inspectorate of Prisons</li> </ul>
Day 4	Transforming rehabilitation <ul style="list-style-type: none"> <li>• Role and reform of probation</li> <li>• "Through the gate" support</li> <li>• Managing persistent and serious offenders</li> </ul>	Youth justice <ul style="list-style-type: none"> <li>• Challenges</li> <li>• Youth Justice Boards: building partnerships</li> <li>• Youth Offending Teams: a children's service and a criminal justice service</li> <li>• Children in custody</li> </ul>
Day 5	International experience <ul style="list-style-type: none"> <li>• Global best practice</li> <li>• Barriers to collaborative working and risks to human rights</li> <li>• Working with organisations outside the criminal justice system</li> </ul> Managing change: case studies	Criminal justice and collaborative working: the future Review, feedback and scope for follow-up Presentation of certificates of attendance

We reserve the right to change the programme as necessary.

### Language

The workshop is conducted in English. You will need to have a good working knowledge of the language.

### Location and arrival arrangements

The workshop is based in central London. Visits to people who have direct experience of managing in the UK criminal justice system will be included. We can arrange travel to and from one of the London airports into central London if you let us have your flight arrival details in good time. The cost of airport transfers is included in the fee.

### Fees

The fee for the workshop will be £2,210. It includes tuition, travel to and from the airport in London, travel on scheduled visits which form part of the programme<sup>1</sup>, presentation material and other documentation. It also includes a sim enabled Android tablet for you to use during the workshop and take home with you. We also provide a light lunch and refreshments during each working day as part of the fee.

### Other costs

Airfares and daily travel to and from the workshop venue are not included. Our workshops are non-residential and you are responsible for your accommodation costs. We can help you with booking hotel accommodation so please let us know if you would like us to advise you or make a reservation. We suggest that you should allow approximately £160 per day for a modest standard of hotel (for example, three-star), local travel in the UK, meals (apart from a light lunch on working days) and other incidental expenses.

### Value Added Tax

We do not have to charge UK Value Added Tax (VAT) if you can provide written confirmation from your government or its accredited representative that you are “employed by the government in furtherance of its sovereign activities”. In all other cases, we will have to charge VAT (currently 20%) in addition to the fee.

### Ways to pay

You, or your government agency, can pay by bank transfer or by cheque, made payable to Public Administration International. We accept payment by credit or debit card but there is a surcharge for this way of paying. Please contact us if you would like to pay by credit or debit card.

### Discounts

We offer a 10% reduction on the full tuition fee if we receive payment no later than 21 days before the first day of the workshop. If we receive payment after that, we will charge the full tuition fee.

### Cancellation

If you have to cancel your booking, you must let us know in writing and we will acknowledge in writing your cancellation.

### Substitutions and transfers

If you have booked a place on a workshop and are not able to attend, we will accept a substitute at any time without penalty but our normal terms and conditions will apply. Also, it is possible to transfer to a future workshop but only one transfer is permitted. Please get in touch with us and we will advise you about transfers.

*Please see our website for our full terms and conditions. If you would prefer a hard copy of our full terms and conditions, please let us know.*

*<http://www.public-admin.co.uk/terms-and-conditions-for-booking/>*

### Insurance

We advise you to arrange travel and health insurance cover before you leave your home country.

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<sup>1</sup>Travel to and from the airport in London and on scheduled visits in the programme are provided at cost

## Workshop Directors

The Workshop Directors will be Neil McCallum and Richard Baker. Neil has worked with the UK Metropolitan Police Service on a major accountability initiative and with police services, judiciaries, prosecutors and prison officers in a number of countries.

Richard is a former senior police officer with extensive experience in international training. He is a member of the UK Independent Monitoring Board for prisons.

## Who we are

PAI (Public Administration International) specialises in management consultancy, training and development services for organisations in, and associated with, the public sector worldwide. We provide advice and support for governments going through political, economic, structural and legislative change. Our extensive network of associates includes practitioners, academics and independent consultants. Our key objectives are promoting good governance and good practice in delivering public services. This workshop is one of a number of specialist UK-based professional development workshops designed to meet the needs of public services worldwide.

We pride ourselves on our:

- High quality, practical advice and support for our clients
- Professionalism and integrity
- Ability to offer excellent value for money
- Sound experience and track record internationally
- Networks and partnerships across the world
- Flexible, collaborative approach
- Friendliness and focus on putting people first.

## Eunoia

Eunoia is a partnership of practitioners with a wide range of experience in ethics and professional standards, governance and public sector change. Eunoia's partners have delivered highly successful organisational development projects across Africa, Asia, the Caribbean and in the UK. They are currently working on a range of anti-corruption and governance initiatives in Ghana, Uganda and the UK.

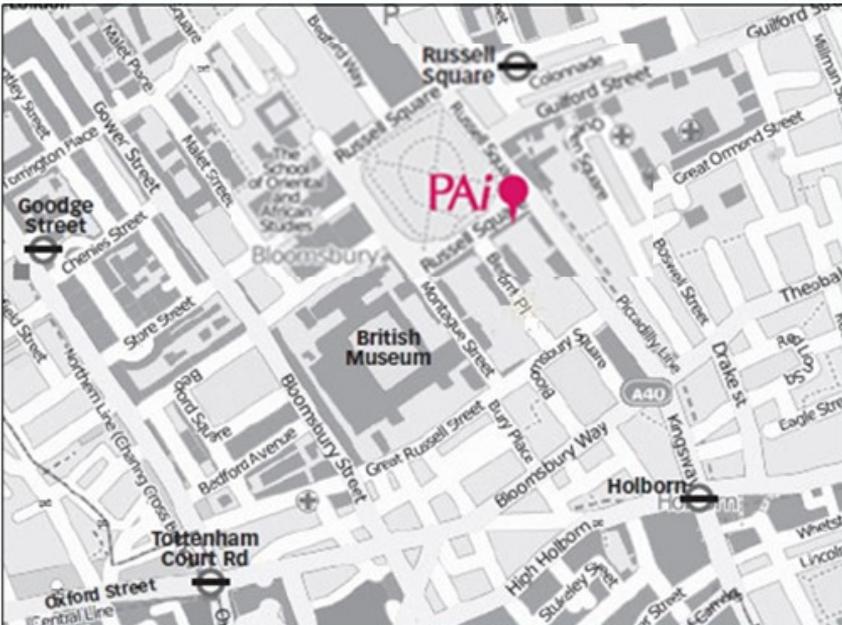
## How to apply

Please complete the PAI application form and post, fax or email it to Clare Walters, Programme Manager, at the address on the bottom of the page.

You can also apply online via our website [www.public-admin.co.uk](http://www.public-admin.co.uk)

If you would like to discuss this workshop, any of our other international workshops or our consultancy services, please contact Claire Cameron, Director.

We also have extensive experience of designing tailor-made training (from one day to two or three weeks) which can be run in your own country or in the UK to meet the specific needs of groups or individuals at all levels within your organisation. Please contact us if you would like further information.



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